

BOARD MEETING

Title	Chair's Report		
Paper Date:	04 January 2024	Board Meeting Date:	16 January 2024
Purpose:	Discussion	Agenda Item:	07
Author:	Sim Scavazza, Acting Chair	Exec Lead/ Senior Responsible Officer:	Sim Scavazza, Acting Chair

Executive Summary

This new report aims to provide an update for the Board on the engagement and work undertaken by the Chair of BOB ICB. The Chair plays a key role within the Integrated Care System alongside the CEO. This update is intended to be more systems-focused as opposed to the ICB alone. The report will incorporate reflections on Board effectiveness and any major updates on ICB and systems' Governance.

Sim Scavazza has been Acting Chair since 3 April 2023 and this first Chair's report will cover activity from this date.

Action Required

The board is asked to note this update.

Conflicts of Interest:	Conflict noted: conflicted party can remain and participate in discussion.
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This report contains information relating to organisations that partner members of the Board lead/are employed by. The perspective of these members is an important aspect to enable the Board to focus on where the ICB (Integrated Care Board) and system contribute to improvement.

Chair's Report

Introduction

1. As the first report, this paper will cover some highlights since April 2023 of work and engagement undertaken by the Chair of the Integrated Care Board (ICB).

Convening and engaging

2. The first meeting of the board under the Acting Chair was a workshop session on Tuesday 18 April 2023, and this was successfully co-ordinated at short notice.
3. A key priority for the acting Chair has been maintaining the ICB's working momentum and systems' oversight, during transitions in leadership, with the support of the Chief Executive Officer (CEO) and the governance team.
4. Attended the Annual General meetings of Oxford University Hospital NHS Foundation Trust and Oxford Health NHS Foundation Trust.
5. Met with Foundation Trust Lead Governors to introduce the ICB.
6. Met with primary care representatives to restate the ICB focus on primary care including general practice, pharmacy, optometry, and dentistry.
7. Met with every Senior Independent Director/Lead Governor at each Buckinghamshire, Oxfordshire and Berkshire West (BOB) Provider to ensure that:
 - a. The ICB Chair would be part of the provider Chair 360 feedback.
 - b. Equality, Diversity and Inclusion objectives would form part of the Chair's Appraisal in line with the NHS Equality Diversity and Inclusion Improvement Plan.
8. Introductory meetings with leaders and senior officers from local authorities.
9. Recruited three new Partner Members (for local authorities, primary care and mental health) to the Board and supported the transition in ICB CEO from Steve McManus to Nick Broughton.
10. Regular updates with the Provider Chairs.
11. Supported and endorsed the development of the Acute Provider Collaborative.

Development/Learning

12. Attended regular NHS Confederation Chair support forums and the NHS Confederation Conference in June.

Effective Governance

13. Instigated the first BOB Board Governance review.
14. Instigated BOB's first Board Development Programme to look at becoming a more effective and focussed Board – final session of three in February 2024
15. Continued scrutiny and reordering of the Board agenda to ensure system focus and positive population health outcomes. This has included introduction of a resident story and place-based updates.

Recruitment

16. Once we have clarity on the Chair position, we will move to make a permanent appointment to the CEO role and recruit to any non-executive director (NED) vacancies in line with the outcomes of our governance review. We will undertake a skills matrix exercise to inform the recruitment of NEDs.

The role of the ICB and System Governance

17. Focus on the continued development of the BOB Integrated Care Partnership (ICP). I am pleased to announce that the ICP will continue to be chaired by Councillor Jason Brock from Reading with Councillor Angela Macpherson, from Buckinghamshire deputising. There is still work to be done for stakeholders to realise the true value of this forum. The next ICP Board meeting will take place on Wednesday 17 January in public. We will be discussing the draft Primary Care Strategy that is out for consultation. For the workshop session I have invited NHS Confederation to present a report they have compiled on the state of play nationally of ICP Boards. They will point to best practice nationally and to share their findings as to the most effective way to work together on the challenges that can only be met as a system.
18. Nick and I will be presenting at the Private Board of every BOB Provider over the next two months. We will give an update on the development and the challenges of the ICB and ICP. This is to ensure that every Board member, NED and executive have a chance to ask questions and to understand the role of the ICB in the wider system. This will be followed by a 'Governing in a system' development day in March. All Provider and ICB NEDs, Chairs, CEOs, lead Governors and Governance directors will be invited to attend. The purpose is to meet face to face for the first time, to share common goals and purpose and to understand how to govern effectively in a system. GGI's chief executive, Andrew Corbett-Nolan will provide the provocation. We hope that this will become an annual event.
19. On 24 January Nick and I will be attending our first BOB Joint Health Overview and Scrutiny Committee meeting in Aylesbury.
20. I am working with the Southeast Region on their aspiring CEO pipeline programme, and I continue to support NHS Providers as an advisor on Race. I am also liaising with NHSE on the updated guidance on Provider Collaboratives.

2024 – Next Steps

21. We will continue to convene stakeholders from across the system to facilitate collaboration and encourage partnership behaviours. I believe there is an opportunity to improve the way we communicate to our residents and other external stakeholders. With my higher education background, I am keen to contribute to the collaborative work that Steve and Nick have started with the Education and Research sectors.